

**MINUTES OF THE  
MARICOPA ASSOCIATION OF GOVERNMENTS  
REGIONAL COUNCIL RETREAT**

January 11, 2002  
Phoenix Airport Marriott  
Phoenix, Arizona

**MEMBERS ATTENDING**

Mayor Skip Rimsza, Phoenix, Chairman	* Mayor Edward Lowry, Paradise Valley
Mayor Ron Drake, Avondale	Mayor John Keegan, Peoria
* Mayor Dusty Hull, Buckeye	Mayor Wendy Feldman-Kerr, Queen Creek
* Mayor Edward Morgan, Carefree	* President Ivan Makil, Salt River Pima-Maricopa
* Vice Mayor Ralph Mozilo, Cave Creek	Indian Community
* Mayor Jay Tibshraeny, Chandler	Mayor Mary Manross, Scottsdale
Mayor Roy Delgado, El Mirage	Mayor Joan Shafer, Surprise
* Mayor Sharon Morgan, Fountain Hills	Mayor Neil Giuliano, Tempe
* Mayor Chuck Turner, Gila Bend	* Mayor Adolfo Gamez, Tolleson
* Governor Donald Antone, Gila River Indian	Vice Mayor Lon McDermott for
Community	Mayor Larry Roberts, Wickenburg
Mayor Steven Berman, Gilbert	Mayor Daphne Green, Youngtown
* Mayor Elaine Scruggs, Glendale	F. Rockne Arnett, ADOT
Mayor Bill Arnold, Goodyear	Dallas Gant, ADOT
Mayor Margarita Cota, Guadalupe	* Bill Beyer, Citizens Transportation Oversight
Mayor J. Woodfin Thomas, Litchfield Park	Committee
Supervisor Don Stapley, Maricopa County	+* Mayor Douglas Coleman, Apache Junction
Mayor Keno Hawker, Mesa	

\*Those members neither present nor represented by proxy.

+ Non-voting

# Participated via speaker phone/videoconference

**Call to Order**

The Regional Council retreat was called to order by Chairman Skip Rimsza at 9:00 a.m.

Chairman Rimsza presented Roc Arnett with a paperweight and a resolution of appreciation for his service to the region. Mr. Arnett served as the State Transportation Board Regional Council representative since 1996. Chairman Rimsza mentioned that Mr. Arnett will assume the position of the Citizens Transportation Oversight Committee representative on the Regional Council next week. Mr. Arnett expressed his thanks for the acknowledgment, and added that he appreciated serving on the Council.

Chairman Rimsza recognized Vice Mayor Lon McDermott as proxy for Mayor Larry Roberts, Wickenburg.

## **Review and Discussion of the MAG Governance Task Force Recommendations**

James M. Bourey stated that a short description would be given on each of the Governance Task Force recommendations, followed by discussion, item by item. He introduced the facilitator for the meeting, Kathryn DeBoer, WestGroup Research.

Mr. Bourey read Recommendation #1: That we delegate more responsibility and authority to an expanded executive committee, comprised of members from the MAG Regional Council.

Mr. Bourey stated that the principles for the recommendation included: That an expanded Executive Committee would consist of from 9 to 11 members; that all cities over a certain number of residents would have a seat; that the Executive Committee membership would be balanced geographically and by size of jurisdiction; that the Executive Committee would continue to be voted on annually by the full Regional Council; that the Regional Council would continue to be responsible for setting policy and adopting regional plans and programs; that the Executive Committee would assume non-administrative responsibility for actions required to carry out the Regional Council directions.

Mayor Shafer referred to the principle that cities over certain size would have a seat. She stated that brings the issue back to where big cities are managing smaller cities.

Mayor Hawker stated that it is a point of law that the largest city is federally designated. It makes sense that Phoenix would be represented on the Executive Committee.

Mayor Giuliano asked if there had been any discussion about changing the nominating process. Mr. Bourey replied that nothing definitive had been discussed about the process.

Mayor Shafer asked what guarantee would a small city have for representation?

Mayor Thomas asked if the numbers had been identified because that may determine how many seats are already filled. Mr. Bourey responded that those numbers would need to be determined by the Regional Council. Mayor Thomas asked what the criteria would be for selecting those cities? Would there be nine seats or eleven seats? Mayor Thomas commented on the adjustments to the populations by census. A city's population may change in just a few years. Ms. DeBoer stated that only concepts were being considered at the retreat, and the fine points would need to be determined during upcoming Regional Council meetings.

Mayor Giuliano asked if one of the seats would be designated for the State Transportation Board. Chairman Rimsza replied that the Task Force was only speaking of mayors.

Chairman Rimsza stated that the goal is to adopt a concept to have a broadly represented 9 to 11 member Executive Committee. Specifics of the Executive Committee would be discussed later. Chairman Rimsza stated that it was not the intention of the Task Force to eliminate anyone, but rather to establish an empowered Executive Committee that could move forward on issues, on the instructions of the body.

Mayor Thomas stated that by the time a project gets to the Regional Council, there has been a lot of work done at the lower levels. That is where city staffs need to be involved, since that is where much of the process happens. Mayor Thomas indicated that it is unwieldy to make changes to a project at the Regional Council level of 30 persons.

Mayor Manross stated that she had no issue with expanding the Executive Committee. She expressed concern with being fair and equitable, and that small cities have a voice. It needs to be decided what will occur and what won't occur at the Executive Committee. Policy direction is important. Criteria for the selection of the roles is an issue. She suggested that city managers come together and discuss recommendations for the delineation of responsibilities.

Chairman Rimsza stated that the goal is to recommend concepts, then work on details. This structure is necessary, it is important to be balanced and for everyone to feel as if they have representation. The Task Force worked on developing these concepts for four months. They recommended these concepts and are trying to get to the next level in terms of adoption of these concepts. Chairman Rimsza stated that the concepts were developed because it was felt there was a need to produce a better product, to go forward with the half cent sales tax.

Supervisor Stapley stated that this is a step in the right direction, but in achieving a balance, the Regional Council may want to create permanent seat for the County and ADOT. He added that if they are not included, the committee would not be operating as a regional organization.

Mayor Giuliano stated that he was not opposed to a full Regional Council discussion. He added that he wants to understand the process by which the Executive Committee would be selected, not just an arbitrary selection based on geographic areas. The representation and makeup are critical elements because this will be a fundamental shift in the power of the organization. Mayor Giuliano added that this should be forwarded to the full Regional Council for discussion.

Mr. Gant mentioned quorum issues at Regional Council meetings. He asked if the number of full Regional Council meetings would be reduced. Mr. Bourey stated that it had been discussed that the full Council would meet four to five times a year.

Chairman Rimsza stated that if the half cent sales tax goes forward, the Transportation Subcommittee could be a critical committee to be on. He asked for a motion on Recommendation #1.

Mayor Thomas moved to forward Recommendation #1 to the Regional Council. Mayor Drake seconded, and the motion carried unanimously.

Mr. Bourey read Recommendation #2 that stated: That the Regional Council consider the concept of a policy and advisory committee structure that would integrate transportation, land use and air quality policy. This would include business representation and other stakeholders. The policy committee would have additional power that could not be overruled with a simple majority vote.

Mayor Berman asked if the business community and stakeholders would be non-elected individuals, why would it take a super majority of elected leaders to overrule decisions of non-elected? Chairman Rimsza clarified that there would be a majority of elected leaders on a policy committee and there would be some representation by stakeholder/business representatives. Chairman Rimsza stated that the business community and stakeholders will need to feel their work has value.

Mayor Thomas stated that the focus was to enjoin stakeholders and the business community, along with citizens to have a forum, a commission, similar to a planning or zoning commission, none of whom have been elected but are brought in by a council to give them a sense of participation and be involved as much as they

can. Mayor Thomas stated that the Task Force originally discussed adding approximately three stakeholder/business representatives, but the committee would be predominately member agencies.

Mayor Delgado stated that the Task Force felt that the input from business community was wanted, not to take over, but to be a part.

Mayor Manross asked if there was a sense by the business community that they needed a super-majority to override what they decided at these committees? Chairman Rimsza stated that the Task Force wanted to give the committee the opportunity to wrestle with the issues and refine them. Some of these committees may demand a significant commitment of time. The concept of the super majority was to let these policy and advisory committees know their work is very important and respected.

Mayor Keegan asked if there had been any discussion that an issue approved by many would be referred by the Executive Committee to the Regional Council because of controversy or scope? Mayor Feldman-Kerr responded that this still has to be decided. Chairman Rimsza stated that he felt the sense was that the Executive Committee would be limited and the Regional Council would be a simple majority.

Mr. Bourey read Recommendation #3 that stated: That we expand the business and other stakeholder representation on all of the MAG technical and advisory committees. The principles of the recommendation included: When soliciting business and stakeholder representation, a listing of potential vacancies will be developed and sent to the members of the Regional Council requesting nominations to fill the vacancies; a process for making appointments to the MAG committees of additional members will be discussed by the Regional Council; and when filling vacancies, balanced representation will be sought.

Mayor Keegan asked for clarification of “policy and advisory” in Recommendation #2, and “technical and advisory” in Recommendation #3. Mr. Bourey explained the distinction between the two is that policy has been chiefly elected representation, and technical has usually been staff and others.

Mayor Giuliano stated that he would welcome the involvement of the business community on committees, but was unsure that this body would need to have a super majority to overturn. He stated he wanted further discussion on this issue. Mayor Giuliano stated that these are empowerment issues for the Regional Council. He stated that he would want to retain the majority rule for the federally-designated body.

Mayor Thomas stated that he found the super majority concept unwieldy. He stated his support for keeping the simple majority rule at the level of the Regional Council. If the ability to change the structure is maintained within the Regional Council, the issue could be revisited at a later time. Mayor Thomas stated that there could be unintended consequences of having a super majority vote. He expressed his concern for the possibility that this could become a population-type vote.

Mayor Drake expressed his agreement with Mayor Giuliano. He expressed concern for a smaller group being able to make the recommendations over the larger group. Mayor Drake stated that he supported a simple majority. If a good job is done at the committee level, the item should pass at Regional Council.

Mayor Hawker stated his disagreement with a simple majority. Land use integration with transportation is a part of Recommendation #2. Recommendation #3 would have a transportation committee with business representation. That committee will need to be empowered. Mayor Hawker stated his support for a 2/3 override by the Executive Committee or Regional Council, which would demonstrate that the transportation committee has power. It would be a positive change in the right direction.

Mayor Keegan stated that if there is a significant amount of dissent at the Executive level on a transportation action, and the Executive Committee fails to meet the 2/3 majority overrule, then the committee action could be referred to the Regional Council for a simple majority.

Mayor Manross stated that giving non-elected committees more power and diminishing the power of the elected officials seemed the opposite of democracy.

Chairman Rimsza stated that the transportation committee would still be a majority of elected officials. The goal was to attract the business community as an active participant in the transportation planning process. The Task Force wanted the business community to be vested and see the good decisions made by MAG. Give them a seat on a committee that really has the power to drive these decisions. He stated they still wouldn't have the majority on the committee, but if they know it takes a super majority to overrule what they say, they will realize it is important.

Mayor Manross stated that she supported stakeholder input. She stated that a vote is needed on that.

Mayor Shafer asked who would select the business and stakeholders to serve on these committees? Mr. Bourey responded that there would be a process established. He explained how currently, the Regional Council Chair selects committee representatives, nominated by the member agency mayor or manager. Chairman Rimsza stated that it had been agreed that the representatives would not be appointed by the Regional Council Chair.

Mayor Manross stated her support of the stakeholder involvement, but could not support a super majority at this time. Mayor Manross moved to forward Recommendations #2 and #3 to the Regional Council. She noted that the last sentence of Recommendation #2, "The policy committee would have additional power that could not be overruled with a simple majority vote," would be stricken.

Chairman Rimsza repeated the motion "That the Regional Council consider the concept of a policy and advisory committee structure that would integrate transportation, land use and air quality policy. This would include significant business representation and other stakeholders. That we expand the business and other stakeholder representation on all of the MAG technical and advisory committees that report to the Executive Committee and Regional Council."

Mayor Keegan seconded.

Mayor Berman commented that it was first stated to add only a few, now it is being stated as "significant." Mayor Drake added that including "significant" was not needed. Chairman Rimsza stated that if there is not going to be a supermajority, then significant representation is needed.

Mayor Keegan stated that the motion includes land use, transportation and air quality. Would Del Webb and the Sierra Club be stakeholders? Are they both stakeholders in land use? They consider themselves stakeholders. Mayor Keegan asked if this could be setting ourselves up for failure? He commented on the difficulties on trying to get developers and environmentalists to agree on an issue.

Mr. Arnett stated that these two issues are directly related. He stated that he speaks for the non-elected community. If stakeholders are added to these committees, is anything accomplished if a veto is not given with the supermajority vote? Then the committee is being told it doesn't really matter what they did. Mr. Arnett stated that this is a key part of what is going on, with the criticism of MAG by such groups as the

Vision 21 Task Force. If MAG wants to give the committee some meat and muscle, support is needed up the ladder.

Mayor Berman stated that he did not want to give them power to muscle elected officials.

Mayor Thomas stated that as an elected official, he represents the business community.

Mayor Manross moved to forward to the Regional Council Recommendation #3. Mayor Berman seconded. The motion passed, with Mr. Arnett voting no.

Chairman Rimsza called for discussion of the super majority.

Mr. Arnett stated that if a committee is going to be given some credence, they need support, and a 2/3 overrule is needed at both levels—Executive and Regional Council.

Mayor Manross stated that a decision on super majority is premature because it is unknown how the Regional Council and Executive Committee are going to operate. There could be some unintended consequences.

Chairman Rimsza stated that he needed to advocate for this concept. He stated that a position is needed that the technical and advisory committees will be empowered. Chairman Rimsza added that he was open to whether it is a super majority or a significant number of members, but they really do need to be empowered. The cities will always be the majority on these committees. Respect for the decisions that come out of that committee is needed. Chairman Rimsza stated that there were two reasons for empowerment. These are the people who are doing the heavy lifting. The work done at that level needs to be valued. He stated that the second reason is that it is necessary for MAG to make a solid argument that this is the key organization, along with ADOT, that should be making the decisions on the next round of transportation investments.

Mayor Feldman-Kerr stated that the Task Force discussed policy and advisory as separate. The Task Force felt that policy committees would need a super majority to be overruled. The advisory committees would work at the same level as they do now. This could have been worded even stronger and the meaning seems to have gotten muddled. Chairman Rimsza said that it seemed acceptable to have a supermajority to overrule a policy committee action, but that was unnecessary for technical committee actions. Mayor Feldman-Kerr noted that policy committees would have a greater number of elected representatives than stakeholders.

Mayor Manross stated that she liked the goal of encouraging stakeholders to make it worth their while. She indicated that more discussion is needed before a decision is made.

Chairman Rimsza added that those critical of MAG have indicated that even with these changes they may not be happy with MAG managing the sales tax. If MAG is going to attract the real leaders to these committees, show them their work has meaning.

Mayor Manross asked if there was another way to achieve this without a super majority by the way a committee is structured, such as making the stakeholder numbers greater. Chairman Rimsza stated that he was open to creating a structure that ensures stakeholders have significant empowerment. He indicated that there seemed to be a consensus that whatever structure is put in place, these policy committees should be designed so that stakeholders see that the decisions of these groups are likely to be respected by the Executive Committee or Regional Council.

Mayor Giuliano stated that he was very wary of a super majority. A super majority is a preventive and preemptive device. He stated that he wanted the business community to have significant input, but the buck stops with the elected officials. Once you do that you can't get back, and you have empowered others on your behalf. Chairman Rimsza asked if Mayor Giuliano would be in favor of stakeholders being the majority on the Executive Committee? Mayor Giuliano stated that we are all stakeholders.

Mayor Keegan stated that the Executive Committee is a super minority. The issue is not about empowering a super majority, but putting limits on a super minority.

Chairman Rimsza asked if there was a consensus to agree on creating a structure that is perceived by stakeholders as valuing and respecting the decisions coming out of these advisory and policy committees. Mr. Arnett stated that a structure to honor that empowerment is needed.

Mayor Thomas clarified that the Executive Committee was being discussed, not the Regional Council, which has the ability to reverse or change decisions.

Mr. Arnett requested having a super majority at both Regional Council and Executive Committee.

Mayor Thomas moved to empower that policy committee that a super majority would be required at Executive Committee to overrule a policy committee's recommendation. In event there is no super majority, but a simple majority, the decision would be forwarded to the full Regional Council. Chairman Rimsza seconded. The motion passed, with Mr. Arnett, Mayor Berman, Mayor Drake, Mayor Feldman-Kerr, Mayor Giuliano, Mayor Manross, and Supervisor Stapley voting no.

Mayor Feldman-Kerr stated that much more detail on super majority would be needed from the Regional Council. Chairman Rimsza stated that this is just a recommendation to the Regional Council.

Mr. Bourey read Recommendation #4: That we hold Town Hall meetings, with a specific identified invitation list, that will advise the Regional Council on goals. The principles stated that Town Hall meetings would occur at least annually; Town Hall participants would be invited by the Regional Council and would include a broad section of the public, non-profit, and private sectors including interests representing a wide spectrum of regional views; Town Hall meetings would be open to the public to view and provide comments; Town Hall meetings would serve to give input to the Regional Council policy making process; Town Hall meetings would have a predetermined agenda to focus discussion and background material distributed prior to the meeting.

Mayor Shafer asked where the Town Hall would be held. Mr. Bourey explained that a large facility would be needed. He added that the Town Hall would need Regional Council involvement. Mayor Shafer requested that the Town Halls not always be held in Phoenix. Mr. Bourey stated that different venues would be considered.

Mayor Thomas stated that the Town Hall is another opportunity for more citizen involvement. They will not be marginalized in the process and would be able to have more input.

Mayor Thomas moved to forward Recommendation #4 to the Regional Council. Mr. Arnett seconded, and the motion passed unanimously.

Mr. Bourey read Recommendation #5 that stated: That the Regional Council consider whether they want to extend voting participation to local governments in the contiguous urbanized area. He added that this is particularly applicable to Apache Junction.

Mayor Shafer asked about Sun Cities. Mr. Bourey explained that according to MAG By-laws, membership would be extended to only incorporated jurisdictions.

Mayor Manross asked if an analysis of financial and political impacts had been done. Mr. Bourey stated that MAG has looked at the implications for the amount of money MAG has. He noted that in the future, Casa Grande may be part of the urbanized area. Some of the money that MAG receives as a region is determined on the basis of Apache Junction's population, so it would be revenue neutral. Apache Junction would pay dues based on population. The amount would be relatively minimal from a MAG operating standpoint. Mr. Bourey stated that if MAG has \$3 million, about \$20,000 might be added for Apache Junction.

Mayor Thomas stated that Recommendation #5 sounded like an annexation. MAG would extend an invitation, but they don't have to join. Mayor Thomas added that they could participate in other organizations, as well. Mr. Bourey noted that Queen Creek is also a CAAG member.

Mayor Drake asked why MAG would want to incorporate a jurisdiction not in Maricopa County? He mentioned that Sun City has a population of 70,000 and is not represented at MAG. Chairman Rimsza brought up that Sun City is represented by Supervisor Stapley as Maricopa County's representative. Supervisor Stapley stated that it is ludicrous not to consider Apache Junction as part of the metropolitan area. They have wanted and solicited membership, but have been refused. It is a contiguous urbanized area.

Mayor Feldman-Kerr stated that MAG receives money on Apache Junction's behalf. If MAG is spending that money, Apache Junction should be allowed input. The dilution rate of giving them membership is very small.

Mayor Berman stated his agreement that if MAG is getting money for a jurisdiction, they should be able to participate.

Mayor Hawker stated that extending membership could help to facilitate the discussions of land use/transportation issues to make county projects connect.

Mayor Manross asked what was the basis for previous objections to Apache Junction membership. Chairman Rimsza explained the objections were based more on geographic divisions.

Mayor Delgado asked about MAG member agencies participating in other COGs. Mr. Bourey stated that Queen Creek is already a voting member in CAAG. Peoria's boundaries extend into Yavapai County. Mayor Keegan stated that membership has not been extended, nor has Peoria pursued membership in another COG.

Supervisor Stapley moved to forward Recommendation #5 to the Regional Council. Mayor Feldman-Kerr seconded, and the motion carried unanimously

Mr. Bourey read Recommendation #6: That there be a review and report of the impact of proposed significant residential development on the regional facilities for transportation, open space, wastewater and water, prior to the jurisdiction taking action on the development. The principles of the recommendation included: MAG staff would discuss proposed project with appropriate affected agency staff before conducting analysis; a draft



copy of the MAG analysis would be presented to the MAG member agency staff with a reasonable response time provided for comments before the analysis is completed and mailed; and if additional information is identified that needs to be incorporated in the MAG analysis, the final analysis will be updated and presented to the MAG member agency. Mr. Bourey stated that at the Management Committee retreat, discussion focused on residential, not all development, because of concerns about competition for commercial development between cities.

Mayor Manross expressed her disappointment that the recommendation was narrowed down to only residential. This causes competition to get out of hand, and causes us not to think regionally. Mayor Manross stated that there are many questions that need answers: When and how a development triggers an analysis? What happens when city doesn't agree with MAG? Will developers provide competing analysis?

Mr. Bourey stated that MAG does an analysis based on regional facilities. That information goes to the city and they decide—MAG has no authority. Many regional models are housed at MAG so others may not be able to do that type of regional analysis.

Mayor Manross stated her support for regional cooperation, but how do we get there without usurping local interests?

Chairman Rimsza stated that currently, information is not gathered in a timely manner for a community to have when they look at a zoning case. That information is critical to long term planning.

Mr. Bourey stated that when the Regional Council votes on a TIP amendment, for example, information on the impacts is not provided, only information on the amendment itself. Mayor Manross asked if a city could still proceed as they wished. Mr. Bourey replied that was correct.

Mayor Keegan asked for clarification that a jurisdiction would be told of the impacts, such as insufficient capacity, but they could go ahead and build the project? Chairman Rimsza stated that it was the consensus of the Task Force that there needs to be faith in the jurisdiction making the decision. The Task Force simply wanted to ensure the Regional Council had the information before an amendment was approved.

Mayor Hawker stated that this recommendation strengthens local communities to be able to tell developers to find ways to mitigate impacts so they don't negatively impact the surrounding area.

Mr. Arnett stated that several communities may or may not have had full input to those decisions. Trilogy in South Gilbert, Anthem, Caterpillar, even Sun Cities may not have had full input on what is happening in communities outside their boundaries, that may have significant impact on transportation, water and wastewater. Maybe this stretches us beyond our cities and boundaries, but those communities are going to have major impacts on our long range transportation planning. Mr. Arnett stated that this is imperative, a magnificent start to getting that accomplished and is beneficial to the entire region.

Mayor Thomas stated that Recommendation #6 states that there would be a repository. That is the difference between Recommendation #6 and Recommendation #7. There needs to be a repository for all to see what other jurisdictions are doing. Mayor Thomas stated that "significant" needs to be defined. Mayor Thomas stated that an opportunity is needed to see with some clarity what those impacts are. With Anthem, the developer provided an interchange that only gave access to a corridor that is now going to be overburdened. He stated that the information needs to at least be seen, whether anything can be done about it would be another recommendation. Mayor Thomas stated that MAG is ahead of the game. He mentioned comments

by Matt Salmon about MAG being parochial. There are plans to allow 13 million people into this valley. This a way to get ahead of the curve when it comes to the cumulative impacts.

Mayor Manross suggested sending the recommendation to city managers for a more detailed look. Mr. Bourey mentioned that the city managers did discuss the recommendations at their retreat. He stated that much work with city managers and planning directors will be needed in the future. Mr. Bourey stated that the city managers expressed that they wanted to continue involvement. Mayor Manross asked if there was a consensus of the Management Committee about leaving off commercial. Mr. Bourey indicated that there was not a definitive decision about including commercial.

Mayor Keegan stated that sharing information is a good idea. He commented on the degree to which MAG would provide review. Mayor Keegan stated that cities all have planning departments. He expressed concern with expanding the bureaucracy with MAG reviewing what is already being done at city or county levels.

Chairman Rimsza stated that our customers expect planners to consider land use when it comes to open space, water, and wastewater. He commented that the current process is after the fact. We plan it, and review it as part of TIP. This is broadening the processt. Chairman Rimsza acknowledged that there would be a need to watch the details.

Mayor Berman commented that reviews take time. He stated that a consolidated general plan for the region may be more appropriate.

Mayor Arnold stated that his city has never had to look at the impact of developments on the freeways. If we are truly regional planners, we need to look at all impacts and share information with our neighbors. He stated that one way to accomplish this is to have a MAG review.

Chairman Rimsza asked for clarification of “review.” Mr. Bourey replied that a review would be to provide information. Chairman Rimsza commented that this might say “compile.” Mr. Bourey suggested compiling and analyzing the impact, not necessarily review. Chairman Rimsza stated that the intention was to compile and report.

Supervisor Stapley commented that this is a good idea, and is now done at the county. Sometimes we get responses that we may not like, but we may not have been aware of them. Supervisor Stapley stated that the focus should be narrowed to freeways.

Mayor Feldman-Kerr stated that this report should not be narrowed only to transportation. A look at open space, etc., is also needed, such as what being done in county islands. Cities are impacted by other communities, and by having this compilation, cities can be aware of what is happening outside their boundaries.

Mayor Keegan stated that he could support changing “review” to “compile” if “the cost borne by developers” was added. The developers already have to do an analysis. They could do the analysis and share it with MAG. Chairman Rimsza stated that this much detail at this point was premature. The costs are not even known yet.

Mayor Giuliano stated that compile and report is simple and easy. Review and analyze is a value judgment.

Mayor Manross commented that at this point, compile is better phrasing. She stated that the questions--Who will analyze? Who will pay for it? How do we address grievances?--need to be answered.

Mayor Hawker moved to forward Recommendation #6 to the Regional Council, noting that “compile” would be substituted for “review.” Mr. Arnett seconded.

Mayor Manross asked for clarification that residential development is the focus. Mayor Keegan stated that the motion only addressed residential at this time.

Mayor Manross stated that MAG is trying to be regional. Does MAG really want to continue commercial battles on city borders? Mayor Keegan suggested voting on the motion on the floor, and then go to discussion on whether the body wants to expand the reporting to include commercial. Mayor Manross requested discussion before a vote.

Mr. Arnett offered a substitute motion to change the motion to take out “residential.” Mayor Manross seconded the substitute motion that there be a compilation and report of the impact of proposed significant developments on the regional facilities for transportation, open space, wastewater and water, prior to the jurisdiction taking action on the development.

Mayor Thomas stated that the principles should not move forward because they all mention analysis.

The vote on the substitute motion passed unanimously.

Mr. Bourey read Recommendation #7 that stated: That data compiled on residential developments of significance would be integrated into the TIP and Long Range Transportation Plan and 208 approval processes, where there is an action going forward to the Regional Council.

Mr. Bourey stated that the principles of the recommendation included: MAG member agency staff where project resides would be informed prior to an agenda being sent out that a MAG action related to the proposed development is being scheduled; MAG staff would work with the MAG member agency in preparing a status report regarding the MAG comments that had previously been sent to the MAG member agency; MAG would prepare a draft status report and send it to the MAG member agency with a reasonable amount of time to comment on the status report; and the final status report would be sent to the appropriate MAG committee that is scheduled to consider an action related to the development, such as approving a 208 Amendment or amending the Transportation Improvement Program or Regional Transportation Plan.

Mr. Bourey stated that the idea is that the information that has been compiled would be brought forward before approval of TIP or 208 actions.

Mayor Giuliano moved to forward Recommendation #7 to the Regional Council, noting deletion of the word “residential.” Mayor Keegan seconded.

Mayor Thomas mentioned Mayor Dusty Hull’s concerns whether MAG has any control or authority. Mr. Bourey stated that MAG does have authority by law to approve TIP and 208 amendments.

Mayor Manross asked if MAG could block significant developments by failing to approve these types of amendments. Chairman Rimsza responded that this is no different than what the federal law says and is currently MAG’s responsibility. Mr. Bourey stated that this does not change any of MAG’s authority at all

to act on a TIP or 208 amendment. Mayor Manross asked if criteria should be developed first. Chairman Rimsza noted that this is already consistent with MAG's authority, just that information would be in place before taking action. Mayor Thomas noted that the recommendation does not mention analysis.

The vote on the motion passed unanimously.

Mr. Bourey read Recommendation #8 that stated: That we integrate the local and regional transit planning into the regional transportation system planning effort.

Mr. Bourey stated that MAG is responsible for a multimodal transportation plan, but there was recognition that there needs to be a more seamless interface.

Mayor Keegan moved to forward Recommendation #8 to the Regional Council. Mayor Delgado seconded.

Mayor Manross asked for clarification if the recommendation could be interpreted that RPTA and MAG would be the same organization?

Mr. Bourey read the suggested principles that included: The advisory committee structure used for making initial transit recommendations will have a majority of its members from MAG member agencies that are making substantial local investments in transit; and the list of investments will be cooperatively developed with the metropolitan planning organization. He noted that there has been no discussion of consolidation of agencies.

Mayor Manross suggested adding clarifying language that MAG and RPTA are two separate organizations. MAG would include RPTA's planning into the transportation plan.

Mayor Manross made a substitute motion that we integrate the local and regional transit planning into the regional transportation system planning effort in cooperation with Valley Metro. Mayor Delgado seconded.

Mr. Bourey read Recommendation #9 that stated: That after these recommendations are accepted, we look at re-branding MAG. Mr. Bourey mentioned that a re-branding of MAG is being examined because the purposes and goals of the organization have changed.

Supervisor Stapley asked for clarification of the reason for a name change. Chairman Rimsza stated that after restructuring, the re-branding of MAG would show that MAG is evolving to meet the needs of the community. That with that re-branding, MAG may be better perceived and understood. MAG should be very proud of what they have built over the last 20 years. It is nothing short of fantastic. But MAG is moving forward and the time has come to rebrand.

Mayor Keegan stated that a name change is appropriate. It shows MAG is serious about changing how we do business. The organization is being revitalized and is moving forward.

Mayor Giuliano stated that MAG is no longer Maricopa, no longer an association of governments.

Mayor Giuliano moved to forward Recommendation #9 to the Regional Council. Mr. Arnett seconded.

Mr. Arnett applauded the work done on the re-branding recommendations.

The vote on the motion to forward Recommendation #9 to the Regional Council carried unanimously.

The vote on the motion to forward Recommendation #8 to the Regional Council carried unanimously.

Mayor Thomas stated that Recommendations #2 and #3 were combined and voted on, and asked for clarification of the types of committees included. Chairman Rimsza stated that the record reflect a consensus for both types of committees.

Mr. Bourey stated that the recommendations would be discussed at the Regional Council meeting on January 30, 2002. He asked for clarification if the recommendations would be brought back in the same format or with more detail? Chairman Rimsza requested that the recommendations be brought back in more detail, but not posted for action. This would allow more time to absorb the ideas.

### **Development of Potential Goals for FY 2002-2003**

Mr. Bourey stated that the Work Program is developed annually. He stated that comments had been received from city staff that a more explicit process with identified goals was needed. Mr. Bourey stated that it is anticipated that all committees will be involved in the drafting of the Work Program. He mentioned that at the Regional Council's request, three budget workshops have been scheduled next month in different parts of the region.

Mr. Bourey stated that the Freight Planning Goal would develop a partnership with the business community to improve freight movement into and through the region and overall mobility, including our rail, highway and airport movement.

Mayor Shafer expressed concern with directing truck traffic on Loop 303. Mr. Bourey stated that this is something MAG is trying to avoid.

Chairman Rimsza questioned the pertinence of Freight Planning to MAG. With all of the new charges, the focus needs to stay on the tax extension.

Mayor Manross commented that "partnership" needed clarification. She commented that these draft goals were drafted at the staff level and were brought to the Management Committee at the last minute.

Mr. Bourey stated that a freight forum was held in the past to have input from the freight community. Those types of efforts are still envisioned to get input into the planning process.

Vice Mayor McDermott stated that freight planning is very important to Wickenburg. He added that the intersection of US 60 and 93 is seeing much more truck traffic. MAG and ADOT are assisting in working on solving the problems. Vice Mayor McDermott stated that freight planning needs to be addressed.

Mayor Delgado stated that the reason that freight planning was brought up as a goal, is because of the significant impacts to the freeways if the railroad or the airlines scaled back.

Mayor Giuliano stated that the policy implications need to be made known for all goals. He indicated that he did not see any goals that should not be in the work program, but the extent is the question.

Chairman Rimsza expressed caution for adding too much that would not be the responsibility of MAG. Homeland Security can be as big or small as you want. Chairman Rimsza stated that we have enough on our plate.

Mr. Bourey stated that the next draft goal was Homeland Security Goal to protect the citizens in this region from terrorist attacks and improve our potential recovery response by enhancing the communication among MAG member agencies regarding public infrastructure. Mr. Bourey mentioned the contingency planning forums that MAG has held. City staff have asked for continuation of contingency planning. He indicated that it is not anticipated that this would be a major effort.

Mayor Hawker stated that Homeland Security would seem more appropriate through the League, thus involving all cities in the state.

Mayor Thomas stated that concerns could be identified, rather than taking responsibility. Chairman Rimsza commented that if a list is identified, that list could be attacked.

Mayor Manross stated that MAG did not need to take on Homeland Security, because it is being addressed locally and federally.

Mayor Arnold brought up that the County has an Emergency Management program in place. Supervisor Stapley stated that the County plan is delineated and functioning. It would be a duplication of efforts for MAG to get involved in this effort.

Mr. Bourey stated that the Partnership with Regional Business Community Goal would work in concert with regional business organizations to ensure that economic development, infrastructure planning, growth management and other policies are focused on enhancing the metropolitan area's competitive advantage with other regions.

Mayor Manross commented that she supported being regionally competitive.

Mr. Bourey stated that the Developments of Regional Impact Goal would analyze the adequacy of regional public facilities of significant residential developments to assist local governments in addressing regional impacts and provide information for actions involving the MAG Regional Transportation Plan, Transportation Improvement Program and 208 Water Quality Management Plan.

Mayor Thomas mentioned that the word "residential" needed to be stricken.

Mr. Bourey stated that the Regional Transportation Plan Goal was to develop a Regional Transportation Plan that defines the infrastructure investments and funding necessary to maintain mobility and ensure a high quality of life for the region. Chairman Rimsza mentioned that the *Arizona Republic* would be focusing on transportation planning in their January 13, 2002 edition.

Mayor Hawker stated that the Regional Transportation Plan is the number one priority. He commented that the goals could be listed in order of importance.

Mr. Bourey stated that the High Speed Electronic Infrastructure Goal would enhance this region's global competitiveness by implementing the MAG Regional Community Network Study and the MAG Regional

Telecommunications Strategic Plan. He noted that this issue has been before the Council in a number of instances.

Mayor Manross asked how would it be implemented and how does it work? How does MAG have the authority? Mr. Bourey explained this would be through the cities, MAG has no authority. Chairman Rimsza commented that it should be minimal.

Mr. Bourey explained the TEA-21 Reauthorization Goal. In cooperation with ADOT and the RPTA, MAG would develop a regional strategy for the reauthorization of TEA-21 that will benefit this region. He stated that the TEA 21 Reauthorization is critical. Much of the work needs to be done in this coming year, and this would be a major goal.

Chairman Rimsza noted that TEA-21 Reauthorization is very important, especially with transit. To get federal funding dollars as large as possible is very critical. Chairman Rimsza stated there are huge challenges ahead to get fair share money back.

Mayor Giuliano commented that further engagement by MAG on a federal level would be valuable, and he would be supportive.

Mr. Bourey stated that the Special Census Goal would examine the options for conducting a Special Census for this region in 2005 for member agency consideration. He stated that a multi-year funding effort would be needed to fund the special census. He noted that a decision needs to be made in the coming year if the special census would be conducted.

Mayor Manross expressed her full support for the special census. She stated that she would like to know the challenges ahead. Mayor Thomas noted recent news articles that report the population increases are still setting records.

Mayor Shafer stated that a special census will not help with the snowbird count. Winter visitors live in a community for six months. That community has to provide services, but does not receive credit for the visitors. Chairman Rimsza mentioned that the state's northern communities face the same problem in the summer.

Mayor Manross stated that there needs to be country-wide lobbying efforts at the federal level to show the impacts and that the criteria need to be changed.

Mr. Bourey stated that the Electronic Government and Smart Permitting Goal would serve as a regional forum to encourage more unified procedures for the customer in accessing local governments' information and services in this region. No comments were noted.

Mr. Bourey stated that the Regional Haze Planning Goal would fully develop MAG visibility modeling capabilities to assess the problem and evaluate measures to improve visibility in the region and nearby areas. Work with MAG member agencies and the State in pursuing effective strategies without economic disruption. He stated that the development of the visibility modeling capabilities is essential.

Mayor Shafer commented that MAG meetings should not be held during rush hour.

Mayor Thomas stated that the bottleneck study and traffic signal synchronization may provide solutions.

Mr. Bourey stated that with the Open Space Goal, MAG will work with local/state agencies and community organizations in developing tools and funding for the preservation of open space, and implement the recommendations of the MAG Desert Spaces Implementation Task Force. He noted that open space is a high priority with residents.

Mayor Thomas commented that the open space around Luke Air Force Base is very important, not only for security, but because of the base's direct economic impact on the region.

Mayor Manross stated her support for this goal. The value of having open space close-in is an integral part of our quality of life.

Mayor Shafer stated that the White Tank Mountains are is one of the last untouched places. She stated that all need to work together so the area is not developed.

Mr. Bourey stated that the Town Hall Goal would institute Regional Town Hall meetings with a specific identified invitation list, that will advise the Regional Council on goals. He added that the Regional Town Hall will be a significant staff effort.

Mayor Thomas stated that the Town Hall will enjoin citizens into the process. As voting turnouts show, people are being marginalized. This will help them believe in the process.

There being no further business, the meeting adjourned at 11:52 a.m.

---

Chairman

---

Secretary